

C. SPENCER SMITH, AIA
ARCHITECTS
A LIMITED LIABILITY COMPANY

March 17, 2015

To whom it may concern:

I am pleased to provide a letter of reference to CDW Services, LLC in regards to their extreme professionalism and character of the principal, Chris Walker.

As a licensed professional architect I have had the occasion to work closely with this General Contractor, most recently on the Cade Library Storm Repairs on Southern University's Baton Rouge campus. The project had many complexities such as working around student usage and mobilizing different areas on a tight timetable to ensure the functionality of the library. In spite of these difficulties, CDW finished the project on time with a minimum, less than 2%, of change orders. In all cases CDW worked closely with the University and the Architects to ensure an excellent result. I am extremely pleased with the performance on this job.

Further, as a consultant to Jacobs/CSRS JV for the Recovery School District and OPSB, I have had the opportunity to monitor the progress and to discuss with the various project managers and architects of record, their satisfaction with the performance of CDW as well.

Chris Walker and CDW Services, LLC are well capable of delivering on their commitments in a professional manner. I fully recommend them.

If you have any further questions, please do not hesitate to call.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Spencer Smith, AIA', with a long horizontal flourish extending to the right.

C. Spencer Smith, AIA